
Patricia Grant

Director of Manufacturing

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Summary

Director of Manufacturing with 15 years of progressive manufacturing experience, leading 3 plants and 650 employees in industrial packaging. Owns lean principles, Six Sigma and quality management systems across the network, including ISO 9001 certification at every site. Cut conversion cost by 11% over 3 years while raising on-time delivery to 97%.

Experience

Director of Manufacturing

Lehigh Valley Packaging Group — Allentown, PA — 04/2021 - Present

Industrial packaging maker with 3 plants in Pennsylvania and New Jersey and \$260M in sales.

- Lead 3 plant managers and 650 employees, with full responsibility for a \$95M conversion cost budget.
- Cut conversion cost by 11% over 3 years through lean principles, automation and network load balancing.
- Hold ISO 9001 certification at all 3 plants with zero major nonconformances since 2021.
- Approved \$14M in automation capital, including 4 robotic palletizing cells that pay back in 2.1 years.

Plant Manager

Delaware River Containers — Trenton, NJ — 02/2016 - 03/2021

Corrugated packaging plant with 240 employees and \$85M in sales.

- Ran a 240-employee plant with full P&L ownership, growing sales from \$62M to \$85M.
- Started a Six Sigma program that trained 22 Green Belts and saved \$3.4M over 4 years.
- Raised corrugator OEE from 64% to 79% through continuous improvement and TPM.
- Built project management routines for 9 capital projects, all finished within 5% of budget.

Production Manager

Keystone Folding Carton — Reading, PA — 06/2011 - 01/2016

Folding carton printer for food and consumer brands.

- Managed production for 110 employees on 6 printing and die-cutting lines.
 - Reduced makeready time by 30% with standard work and pre-staging.
 - Coached 4 supervisors through the plant's first lean transformation.
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Education

Bachelor of Science

Lehigh University

Industrial and Systems Engineering

Bethlehem, PA

05/2011

Skills

Lean Principles	—	Six Sigma	—	Continuous Improvement	—	Quality Management Systems
ISO 9001	—	Automation	—	TPM	—	Project Management
P&L Management	—	Coaching				

Certificates

Certified Six Sigma Black Belt (CSSBB)

American Society for Quality (ASQ)

05/2014

Certified Manager of Quality/Organizational Excellence (CMQ/OE)

American Society for Quality (ASQ)

09/2019